Helping communities grow

NOVA SCOTIA ASSOCIATION OF COMMUNITY BUSINESS DEVELOPMENT CORPORATIONS

2020 A YEAR IN REVIEW





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NOVA SCOTIA ASSOCIATION OF CBDCS

Community Business Development Corporations (CBDCs) are not-for-profit organizations that help strengthen and diversify rural communities by providing financing, business counselling and training to entrepreneurs. There are 13 CBDCs serving the needs of small businesses in rural Nova Scotia. Each CBDC is locally owned and operated. Investment decisions are made by local volunteers who are sensitive to the needs of the community.

SERVICES INCLUDE

Financial assistance to a maximum of \$150,000, available in the forms of loans, loan guarantees and equity financing. In certain circumstances, CBDCs can provide financial assistance that exceeds \$150,000.

Business counselling and advice for small businesses and people interested in starting a business. We want businesses to succeed and we give high priority to the advisory role of our mandate. Advisory assistance usually takes the form of guidance and coaching, and sometimes advocating on behalf of our clients to other lending establishments or regulatory agencies.

Business management skills training to individuals and small business owners/managers.

The Government of Canada provides CBDCs with some operational support through the national Community Futures program. In Nova Scotia, the program is administered by the Atlantic Canada Opportunities Agency. CBDCs are part of a national network of 268 corporations, each dedicated to the development of rural Canada. The 13 Nova Scotia CBDCs are members of the Nova Scotia Association of CBDCs, an organization that supports the common needs of the network. Through the Association, CBDCs regularly meet to discuss local business development opportunities, best practices and operational issues. Through provincial committees, volunteers and staff work together on various initiatives such as professional development and marketing activities. The Association also manages several business development programs, including a Consulting Advisory Services Program, a Grow Export program and SkillsonlineNS.ca.

HIGHLIGHTS

Nova Scotia's 13 CBDCs approved 441 loans totaling \$21,376,877 in investments to small and medium-sized businesses. These investments resulted in the creation and/or maintenance of over 1,400 jobs and helped businesses leverage \$10,861,822 from other sources. Fifty-five percent of the applications approved were for new start-ups.

CBDCs have access to an Atlantic wide Entrepreneurial Training Fund. This program provides funding support for business owners to improve their business management skills. In 2019-20, 189 clients accessed this fund. The Association also manages the SkillsonlineNS.ca project, an online training platform made available through the Department of Labour and Advanced Education. Over 30,000 users have signed up and have completed thousands of courses (all available at no cost to Nova Scotia residents).

Delivered on behalf of Employment Nova Scotia, the Self-Employment Benefits program provides qualifying people with income support, one-on-one business counselling and business skills training while they get their businesses up and running. In 2019-20, CBDCs helped 400 Nova Scotians make the step to self-employment.

PROVINCIAL PROJECTS

Consulting Advisory Services (CAS)

CBDCs have access to a consulting advisory services program for small business owners and non-profit organizations in rural Nova Scotia. This program provides 75% of consulting fees to a maximum of \$5,000 for diagnostic assessments, export readiness assistance and business management skills assessment. In 2019-20 CBDCs approved 23 applications for a total of \$98,788 in assistance.

SkillsonlineNS.ca

The Association manages the agreement between the Department of Labour and Advanced Education and Bluedrop Learning Networks. The project launched in October 2012 and has seen over 30,000 users added in that time. The platform offers free online training and the ability to track employee training. This past year saw the creation of new content for the non-profit sector and the conversion of additional courseware from Flash to HTML.

Spark Innovation Program

The Association took over management of the Spark Innovation Program in 2019. There were 37 applicants from rural Nova Scotia and 9 winners were awarded a total of \$375,000 in prize money to help them turn their business ideas into reality.

Grow Export

Under the Pan-Atlantic Growth and Development Strategy, the federal government along with the four Atlantic Canadian provinces funded the Grow Export program. The program is a comprehensive export readiness initiative that aims to build export culture among SMEs in the Atlantic Provinces through export coaching and training and an educational trade mission. Thirty-two companies participated.

Cuba Trade Mission

The Association took over management of the Pan Atlantic Trade Mission to Cuba in 2019. The mission happens each year and is held in conjunction with FIHAV the Havana International Trade Fair. The project included participation in FIHAV, one-on-one meetings for companies, pre-mission workshops and an in -market networking event. Seven companies attended the mission.

Community Capacity Fund

The objective of the Community Capacity Fund (CCF) is to build strategic capacity as it relates to regional development initiatives in rural areas of Nova Scotia. The CCF assists industry/sector associations, municipalities, social enterprises and not-for-profit organizations initiate small-scaled activities that are limited in scope, time-sensitive, require financial assistance to be undertaken, and usually assists these organizations to address timely issues, opportunities and/or challenges through the support of professional outside expertise. Last year 16 organizations were approved for CCF assistance for a value of \$157,588.







CBD

Annapolis Ventures

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\$24.1 mil Value of loans disbursed since inception



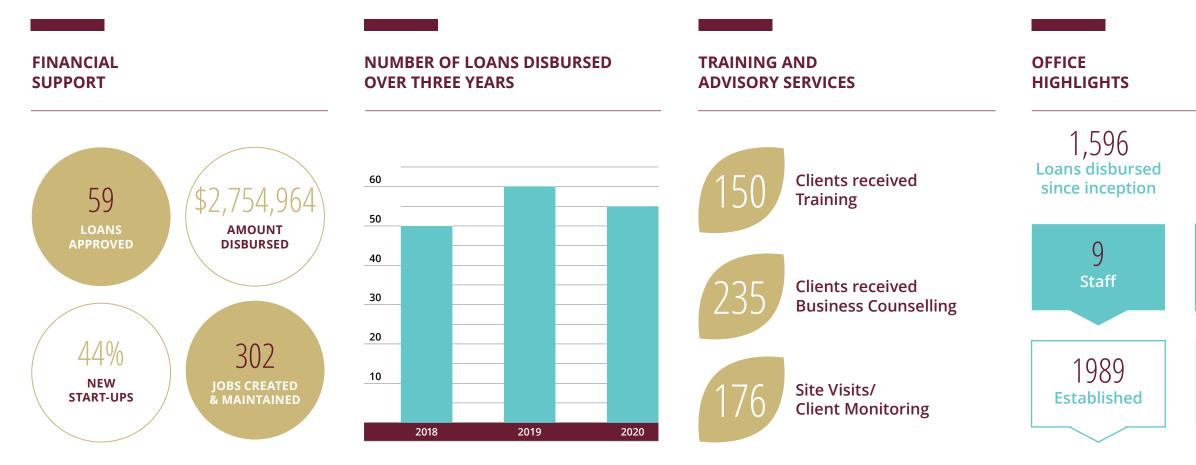


"We are thankful for how Annapolis Ventures were very keen to help our vision become a reality. Without an organization like CBDC in our area, there would have been no way for us to accomplish what we have."

CHRIS WHITE GRACEVIEW RESIDENCE

ANNAPOLIS VENTURES 26 Bay Road Bridgetown NS 902-665-2635





CBD(

"CBDC was kind enough to jump on board and take the risk with me."



DIANNA MAJOR DENTAL MAGIC HYGIENE STUDIO



CBDC BLUE WATER

5228 Highway 7, Unit 6 Porters Lake, NS 902-827-5564



FINANCIAL OFFICE NUMBER OF LOANS DISBURSED **TRAINING AND SUPPORT OVER THREE YEARS ADVISORY SERVICES** HIGHLIGHTS 773 Loans disbursed **Clients received** since inception 12 \$606,206 Training 25 AMOUNT APPROVED DISBURSED 5 20 Staff **Clients received** 68 15 **Business Counselling** 10 42% 33 1985 5 JOBS CREATED & MAINTAINED NEW Site Visits/ 69 **START-UPS** Established **Client Monitoring** 2019 2018 2020

WWW.CBDC.CA

CBD

"The CBDC was very helpful and provided immense amounts of support, they had a genuine desire for the business to succeed."

KEVIN AND ROSE KNIGHT DIESEL EXPECTATIONS

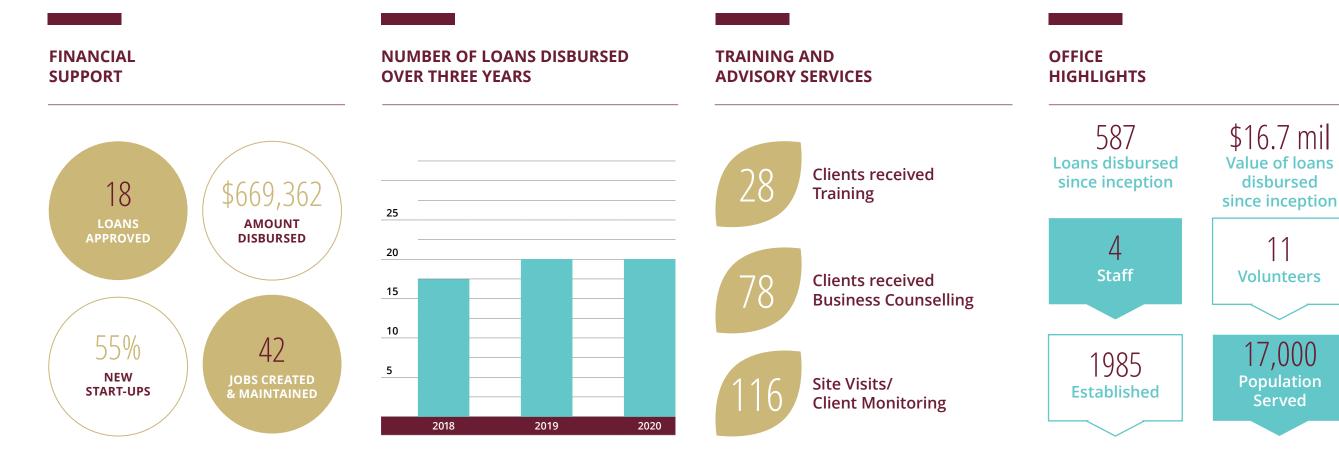
CBDC CUMBERLAND 5 Ratchford Street Amherst, NS 902-667-5700

2019-2020 ANNUAL REVIEW



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CBDC

"We are really grateful for CBDC Digby Clare. Without their guidance we probably wouldn't have been able to make our dreams happen."

LORRAINE AND BRIAN MOORE SCHOOL STREET MARKET

CBDC DIGBY CLARE

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Served

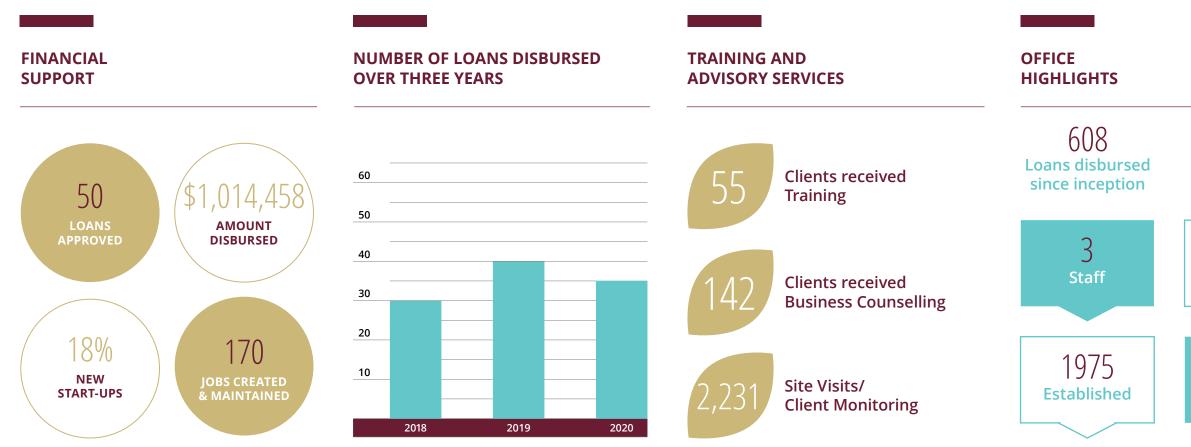
60 Water Street Digby, NS 902-245-6166 (Digby) 902-769-2196 (Clare)

2019-2020 ANNUAL REVIEW

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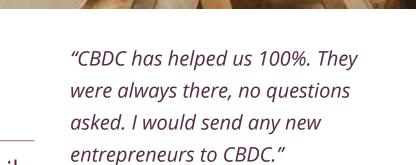




CBD(WWW.CBDC.CA

CBDC Guysborough County

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\$20.2 mil Value of loans disbursed since inception



8,000 Population Served

THE FRASER FAMILY SHERBROOKE GARAGE

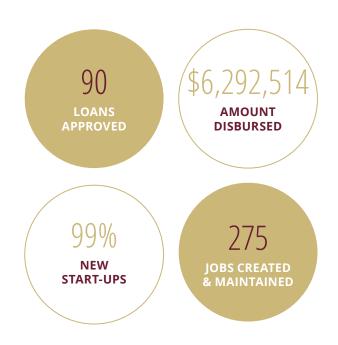
CBDC GUYSBOROUGH

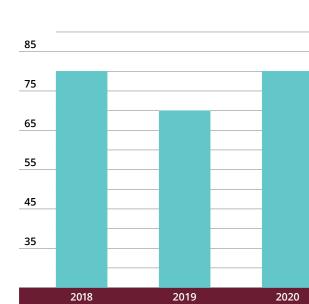
46 Main Street Guysborough, NS 902-533-2770



TRAINING AND

FINANCIAL SUPPORT





NUMBER OF LOANS DISBURSED

OVER THREE YEARS

ADVISORY SERVICES HIGHLIGHTS 2,285 Loans disbursed **Clients received** 329 since inception Training 10 Staff **Clients received Business Counselling** 1988 Site Visits/ /6() Established **Client Monitoring**

OFFICE

CBD(

WWW.CBDC.CA

"The CBDC helped us start our business. They gave us all the support we needed."

TIFFANY WILD NATURA WILDERNESS RESORT







CBDC HANTS KINGS

80 Water Street Windsor, NS 902-798-5717 (Windsor) 902-679-6215 (Kentville) 902-883-8879 (Enfield)



FINANCIAL NUMBER OF LOANS DISBURSED **TRAINING AND** OFFICE **SUPPORT ADVISORY SERVICES** HIGHLIGHTS **OVER THREE YEARS** 1,663 Loans disbursed **Clients received** 75 652 since inception 57 \$3,249,078 Training 65 AMOUNT **APPROVED** DISBURSED 5 55 Staff **Clients received** 298 45 **Business Counselling** 35 52% 156 1986 25 NEW JOBS CREATED & MAINTAINED Site Visits/ 439 Established **START-UPS Client Monitoring** 2019 2018 2020

CBDC WWW.CBDC.CA

"Without CBDC, I would be working an unsatisfying job."

TODD WILLIAMS THE POO WIZARD







CBDC NOBL

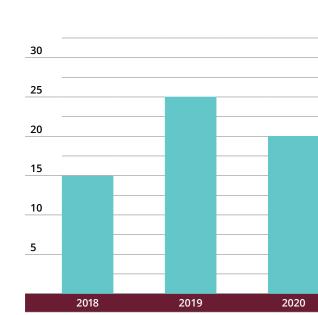
4852 East River East Side Road **Plymouth NS** 902-382-6625 (Pictou) 902-895-6625 (Truro) 902-867-6625 (Antigonish)



FINANCIAL SUPPORT



CBD



NUMBER OF LOANS DISBURSED

OVER THREE YEARS



WWW.CBDC.CA







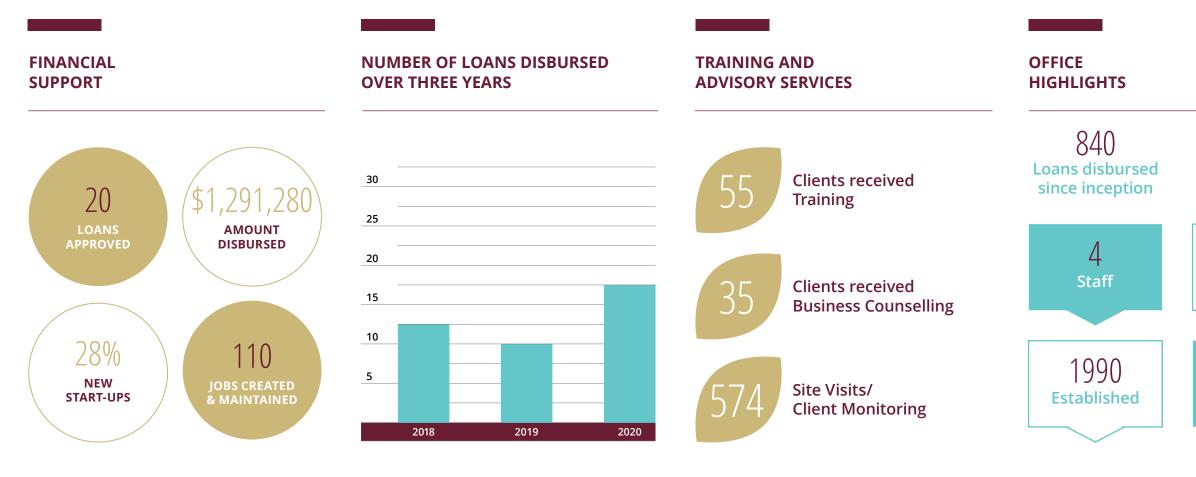
"We would not have been able to advance without the *help of CBDC. They were very* knowledgeable and helped with everything including our Business Plan."

JIM AND AMANDA DONATO COMMERCIAL STREET DELI

CBDC NORTHSIDE VICTORIA 1 Fraser Ave, Suite 7

Sydney Mines, NS 902-736-6211





CBD(

"CBDC offered many training opportunities, provided funding assistance, and helped with community support."

SHELBURNE ASSOCIATION SUPPORTING INCLUSION

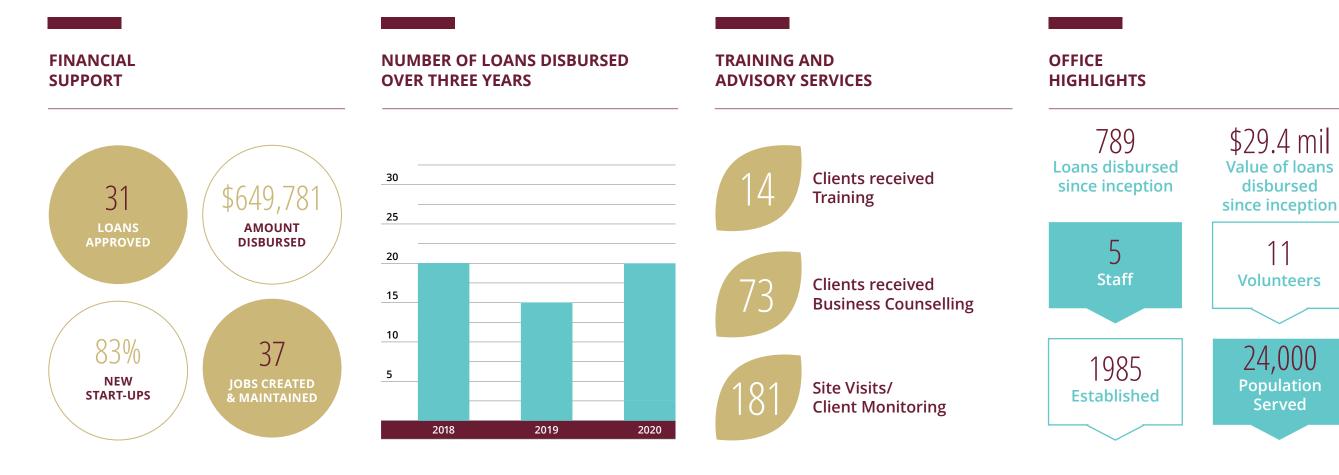
Value of loans disbursed since inception Volunteers

\$26.9 mil

14,000 Population Served

CBDC SHELBURNE 157 Water Street Shelburne, NS 902-875-1133





CBD

again if I needed to. We had a great working relationship. They were great at letting me know that I can come to them for help."

"I know that I can approach them

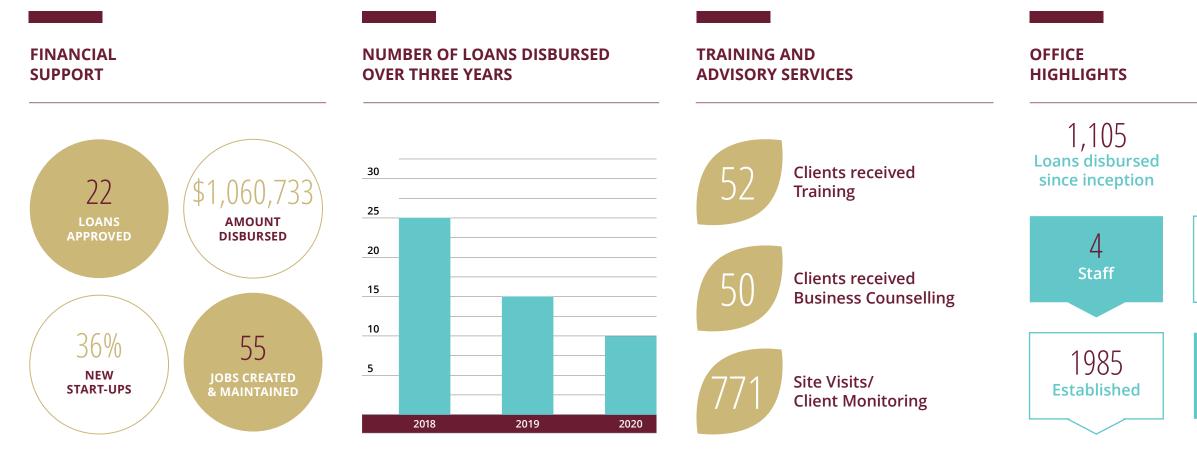
MELANIE SWEENEY TUSKET FALLS BREWING COMPANY

CBDC YARMOUTH 103 Water Street Yarmouth NS 902-742-5364

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Served





CBDC



Coastal Business CBDC

Helping communities grow









"Thankfully CBDC was able to provide the funding that was required to start my own business. I also participated in the SEB Program which helped me learn the skills required to be an entrepreneur."

ALISHA BARRON FIRED CREATIONS

COASTAL BUSINESS CBDC 292 Charlotte Street Sydney, NS 902-539-4332





CBD

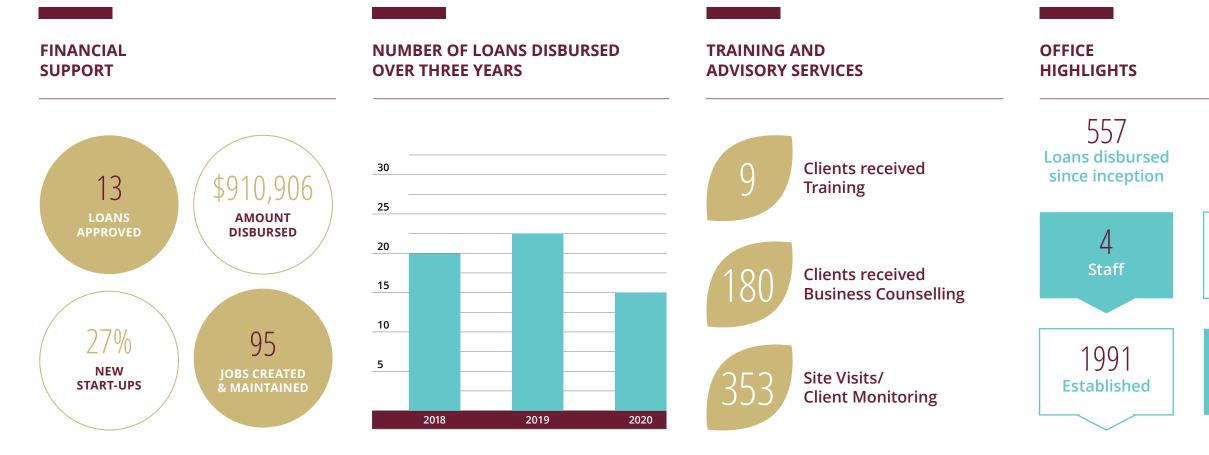
InRich CBDC

Helping communities grow

MAURICE POIRIER TROFEL HEALTH FOOD STORE

15381 Highway 19





CBD

South Shore Opportunities

Helping communities grow

\$21.7 mil Value of loans disbursed since inception



57,000 Population Served "The loan from the CBDC wasn't that big but it was big enough to transform our business. They have been a part of all four of our businesses. I love our relationship with the CBDC!"

MARTIN RUIZ SALVADOR SALT SHAKER DELI

SOUTH SHORE OPPORTUNITIES 7 Henry Hensey Drive Liverpool, NS 902-354-2616



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